

Final Appraisal Report for the CDP under the GOI- UNDP-SUDA CBDUG Project

City Managers Association Orissa (CMAO) conducted appraisal of the CDP for the City of Cuttack, Berhampur and Sambalpur. This appraisal is based on the draft CDP that we received from the SUDA in the form of e-mail. We have conducted appraisal at both city and state level. The following are outcome of the appraisal.

- The CDP was strengthened from the last submitted report.
- It is understood from the appraisal that proper manpower was not deployed during preparation of CDP.
- The consulting team conducted three stakeholders consultation including first one as inception / understanding / icebreaking session and second one with findings presentation and third after the appraisal report.
- The CDP is silent over identifying the cities Heritage / Culture aspects i.e Cuttack CDP may not complete without mentioning its Durga Festival, BaliYatra and Sambalpur without Dhanu Yatra. It is noted that some paragraphs were mentioned about the culture & heritage. However, a specific chapter of these cities need to be incorporated along with pictures, maps, history, relevance and details steps followed. These three old city has culturally very much sound in Orissa urban history.
- The CDP needs to explore opportunities of finding potential areas for Cities Growth i.e. Berhampur & Sambalpur becoming Municipal Corporation and Cuttack growing beyond Mahandai & Kathjodi River. The consultant is requested to incorporate stakeholders' views in the report (if they have discussed).
- The consulting team in our first appraisal explained that, they are undertaking Citizens Report Card for the three cities to link in strategy formation. However, the CDP is silent over Citizens Report Card.
- The CDP has identified City Investment Plan, but it is important to derive the Financial Operating Plan in more realistic assumption and understandable. This chapter may please be strengthened in consultation with city officials. The calculation may be taken beyond UIDSSMT period.
- The VISION for the cities is too large and it seems to be drafted by the Consulting team, rather than deriving from the citizens / stakeholders consultation.

- The Gender and Poverty aspects of respective cities need to be strengthened. Such women participation in local politics, services, business and crimes etc. Apart from Census, NSSO Survey and Field views may be taken.
- The CDP is yet to have linkages with Property Tax & Municipal Accounting programmes under the CBDUG project.
- The Maps generated in Property Tax Component may be shared with CDP team to better present the Maps analysis (Growth, Heritage, Wards, Important Sites, Physical Infrastructure Water-Waste-Sanitation etc, Transport etc) in Maps.
- It would be prudent if the Maps and Graphs in report may be presented more scientifically way.
- In Orissa every municipal election Ward Boundary gets modified and merges. The number and area also get changes. There is no need of Ward level Analysis and this may be omitted.
- The statistical representation may please be used for ten year data in place three or five year. Example tourism is better represented in longer data than shorter period.
- The CDP should not be looked as part of JNNURM or UIDSSMT rather it should be looked as a long-term city plan. Similarly all analysis to be done how to achieve the vision (Short & Simple derived by citizens) over the years. Obviously it may go beyond JNNURM period.
- The CDP report may be trimmed to less page and reduce some unnecessary write-ups. So it would be handy and useful for every one to look.
- If there is any citizens, stakeholders consultation conducted beyond our mentioned (three meet) may please be annexed with details proceedings, participants list, designation, sector, date, time, raptor, leader and photographs.
- Overall CDP has presented many secondary spastics of the respective cities.
- As an appraisal agency we have tried our best to improve the CDP and provided necessary inputs to SUDA, Cities and Consulting team.
- Finally, the CDP till date has not found its ownership neither from the Mayor / Chairperson nor officials. It is important that elected reprehensive & officials need to be involved in preparing the CDP.
- It is understood the preparation time of CDP has exceeded the past city council tenure. Hence it would prudent to discuss the CDP process and outcomes etc with the new council while drafting the final CDP.

- SUDA must ensure that respective cities must understand about CDP before any consultation by the consultant.
- There is need for consultation of CDP at the Development Authority, District Magistrate, Revenue Divisional Commissioner and Universities level etc. As in our discussion we found the stakeholders felt left over in this process. The more consult better the CDP ownership & representation.
- Finally the CDP must be approved by city council. Preferably CDP to be presented in council by its Mayor, Chairperson or Municipal Commissioner / Executive Officer etc.

SUDA may undertake discussion with the Consulting team on above points. It is also important for the SUDA to take stock of the time frame / TOR / MOA Agreed for the task and take necessary actions.

There is request from the respective cities for non receipt of the TOR / MOA for the CDP. SUDA may provide these documents to these cities and also the appraisal reports.

This is the final appraisal of the CDP. It is up to SUDA to take necessary actions as per their agreement with Consultant and cities concern may be incorporated.

The Gist of the appraisal report was discussed with officials of SUDA and respective cities representatives in all confidentially and it was not pointed to any one rather tried to improve the CDP to find its ownership.



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Bhubaneswar

Piyush Ranjan Rout

Executive Director